

MUSEUM OF SCIENCE & INDUSTRY, INC.  
Board of Directors Meeting Minutes  
Thursday, September 25, 2025  
Digital Dome, 3<sup>rd</sup> Floor

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**Present:**

Holly Markham (Chair), Kerri Hines (3:24), Kemal Kvakic, Lori Nissen, Chris Boles, Gina Dew, Shadel Hamilton, Brian Kornfeld, Gregg Werner, Kristin Davis (new member)

**MOSI Staff:**

John Smith (CEO and President)

Noting the traffic, and that others were on their way, the meeting was called to order at 3:16pm by Board Chair, Holly Markham. Holly welcomed everyone and introduced the topics to be discussed.

**Public Comments**

No members of the public were present during the meeting for comment, but Kristin Davis introduced her USF intern, who was observing the meeting.

**Consent Agenda**

Consent Agenda was approved unanimously. (Chris, Lori second)

**The following documents were available to be reviewed at the meeting:** Prior Board and Committee minutes, YTD financials, Board Slate/Candidates, FY25-26 Budget Draft

**REPORTS**

**Treasurer**

Lori noted that the Finance Committee had met and reviewed YTD Financials, FY24-25 projections, and the FY25-26 budget proposal. She reviewed the current financials with the Board, noting the high receivables number due to timing, and asked John to present background and detail on the proposed budget. John presented background on the budget proposal and responded to questions about planetarium costs vs general maintenance projections, as well as calculations of In-Kind expense/revenues.

After some discussion, the budget was passed unanimously as presented.

**CEO and President Report**

- Capital/County Updates

John's report focused on the ongoing changes to MOSI's physical facilities, with the move out of the East wing (for classrooms and some Education staff) nearly complete. Staff has relocated into the 4<sup>th</sup> floor of West, while classrooms/lab construction is underway and expected to finish in October. John noted he hoped to completely vacate the East building by November so the County could proceed with demolition. Discussion as to what will occupy the 1<sup>st</sup> and 2<sup>nd</sup> floors remains ongoing with the County, but MOSI's lease has been approved for 3<sup>rd</sup>/4<sup>th</sup> and includes pro-rata detail on cost sharing and rent payments. John added that further expansion efforts on campus would wait until more clarity on redevelopment of the surrounding area takes place, but that outreach into other communities via partnership (like the Plant City location

through Children’s Board) would be possible. He also noted that repurposing of existing space, including the outdoor Science Park, was planned, with the removal of the ropes course and relocation of virtual reality already in the planning stages.

Commissioner Boles noted that he has been working with County staff to ensure that physical plant improvements are completed by the County and that expenses are not just passed back to MOSI in the new lease. John thanked Chris for his support and guidance, and noted that MOSI is positioned to serve as a “neutral ground” for various partnerships to support the redevelopment and growth of the region.

**BUSINESS**

**Endowment Committee-**

No report beyond the scheduling of presentations from the fund managers. John confirmed that the entire Board would be invited to participate in the upcoming presentations by Raymond James and PNC on Thursday, October 16 via Zoom.

**Governance Committee –**

Holly noted that this was Gina’s final meeting as she is term-limited by the bylaws, and introduced Kristin Davis who was present. She then presented the remaining slate of candidates which had been previously distributed and asked for a motion to approve them. (Chris, Gina second)

**Development Committee**

Gina reminded the group of the upcoming Science of the Cuban Sandwich (SOCS) on Saturday, September 27.

**Community Engagement Committee**

Shadel reported that the group had scheduled a meeting for Monday, October 6 at 2pm and that all were welcome to join.

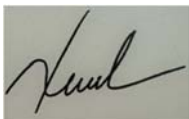
**CHAIR REMARKS**

Holly discussed the proposed meeting dates for FY25-26 as previously distributed, and Kemal noted that the December date was the week before Christmas. John noted that to have time to prepare the financials and still introduce new Board members to the meeting process, the previous Thursday was not viable and that the date was already a week earlier than usual. The schedule will be (all Thursdays at 3pm at MOSI):

- December 18, 2025
- March 26, 2026
- June 18, 2026
- September 17, 2026

Holly then asked John and guests to depart for an Executive Session at 3:54, after which the meeting was adjourned.

Submitted by:



Kemal Kvacic, Secretary

\_\_\_\_10/02/25\_\_\_\_\_  
Date